**Microsoft Cloud Fuels Third Quarter Results**

**REDMOND, Wash. — April 27, 2021 —** Microsoft Corp. today announced the following results for the quarter ended March 31, 2021, as compared to the corresponding period of last fiscal year:

* Revenue was $41.7 billion and increased 19%
* Operating income was $17.0 billion and increased 31%
* Net income was $15.5 billion GAAP and $14.8 billion non-GAAP, and increased 44% and 38%, respectively
* Diluted earnings per share was $2.03 GAAP and $1.95 non-GAAP, and increased 45% and 39%, respectively
* GAAP results include a $620 million net income tax benefit explained in the Non-GAAP Definition section below

“Over a year into the pandemic, digital adoption curves aren’t slowing down. They’re accelerating, and it’s just the beginning,” said Satya Nadella, chief executive officer of Microsoft. “We are building the cloud for the next decade, expanding our addressable market and innovating across every layer of the tech stack to help our customers be resilient and transform.”

“The Microsoft Cloud, with its end-to-end solutions, continues to provide compelling value to our customers generating $17.7 billion in commercial cloud revenue, up 33% year over year," said Amy Hood, executive vice president and chief financial officer of Microsoft.

The following table reconciles our financial results reported in accordance with generally accepted accounting principles (GAAP) to non-GAAP financial results. Additional information regarding our non-GAAP definition is provided below. All growth comparisons relate to the corresponding period in the last fiscal year.

|  |  |
| --- | --- |
|  | **Three Months Ended March 31,** |
|  ($ in millions, except per share amounts) | **Revenue** | **Operating Income** | **Net Income** | **Diluted Earnings per Share** |
| **2020 As Reported (GAAP)** | **$35,021** | **$12,975** | **$10,752** | **$1.40** |
| **2021 As Reported (GAAP)** | **$41,706** | **$17,048** | **$15,457** | **$2.03**  |
| Net income tax benefit related to India Supreme Court decision on withholding taxes | - | - | (620) | (0.08) |
| **2021 As Adjusted (non-GAAP)** | **$41,706** | **$17,048** | **$14,837** | **$1.95**  |
| Percentage Change Y/Y (GAAP) | 19% | 31% | 44% | 45% |
| Percentage Change Y/Y (non-GAAP) | 19% | 31% | 38% | 39% |
| Percentage Change Y/Y (non-GAAP) Constant Currency | 16% | 27% | 32% | 34% |

**Business Highlights**

Revenue in Productivity and Business Processes was $13.6 billion and increased 15% (up 12% in constant currency), with the following business highlights:

* Office Commercial products and cloud services revenue increased 14% (up 10% in constant currency) driven by Office 365 Commercial revenue growth of 22% (up 19% in constant currency)
* Office Consumer products and cloud services revenue increased 5% (up 2% in constant currency) and Microsoft 365 Consumer subscribers increased to 50.2 million
* LinkedIn revenue increased 25% (up 23% in constant currency)
* Dynamics products and cloud services revenue increased 26% (up 22% in constant currency) driven by Dynamics 365 revenue growth of 45% (up 40% in constant currency)

Revenue in Intelligent Cloud was $15.1 billion and increased 23% (up 20% in constant currency), with the following business highlights:

* Server products and cloud services revenue increased 26% (up 23% in constant currency) driven by Azure revenue growth of 50% (up 46% in constant currency)

Revenue in More Personal Computing was $13.0 billion and increased 19% (up 16% in constant currency), with the following business highlights:

* Windows OEM revenue increased 10%
* Windows Commercial products and cloud services revenue increased 10% (up 7% in constant currency)
* Xbox content and services revenue increased 34% (up 32% in constant currency)
* Search advertising revenue excluding traffic acquisition costs increased 17% (up 14% in constant currency)
* Surface revenue increased 12% (up 7% in constant currency)

Microsoft returned $10.0 billion to shareholders in the form of share repurchases and dividends in the third quarter of fiscal year 2021, an increase of 1% compared to the third quarter of fiscal year 2020.

**Business Outlook**

Microsoft will provide forward-looking guidance in connection with this quarterly earnings announcement on its earnings conference call and webcast.

**Quarterly Highlights, Product Releases, and Enhancements**

Every quarter Microsoft delivers hundreds of products, either as new releases, services, or enhancements to current products and services. These releases are a result of significant research and development investments, made over multiple years, designed to help customers be more productive and secure and to deliver differentiated value across the cloud and the edge.

Here are the [major product releases and other highlights](https://aka.ms/MSFTFY21Q3ProductReleaseList) for the quarter, organized by product categories, to help illustrate how we are accelerating innovation across our businesses while expanding our market opportunities.

**Responding to COVID-19**

At Microsoft, our focus remains on ensuring the safety of our employees, striving to protect the health and well-being of the communities in which we operate, and providing technology and resources to our customers and partners to help them do their best work while remote. Additional information about Microsoft’s COVID-19 response can be found [here](https://news.microsoft.com/covid-19-response/).

**Environmental, Social, and Governance (ESG)**

To better execute on Microsoft’s mission, we focus our Environmental, Social, and Governance (ESG) efforts where we can have the most positive impact. To learn more about our latest initiatives and priorities, please visit our investor relations [ESG website](https://www.microsoft.com/en-us/Investor/corporate-governance/overview.aspx).

**Webcast Details**

Satya Nadella, chief executive officer, Amy Hood, executive vice president and chief financial officer, Alice Jolla, chief accounting officer, Keith Dolliver, deputy general counsel, and Brett Iversen, general manager of investor relations, will host a conference call and webcast at 2:30 p.m. Pacific time (5:30 p.m. Eastern time) today to discuss details of the company’s performance for the quarter and certain forward-looking information. The session may be accessed at <http://www.microsoft.com/en-us/investor>. The webcast will be available for replay through the close of business on April 27, 2022.

**Non-GAAP Definition**

*The India Supreme Court Decision Impact.* In March 2021, the India Supreme Court issued a decision on withholding taxes in the case of Engineering Analysis Centre of Excellence Private Limited vs The Commissioner of Income Tax. The decision involves appeals filed by 86 individual companies operating in India, some dating back to 2012. Microsoft was not a party to any of the appeals but is impacted by the decision.

Microsoft has historically paid India withholding taxes on software sales through distributor withholding and tax audit assessments in India. The India Supreme Court ruled favorably for the companies in the 86 separate appeals, holding that software sales are not subject to India withholding taxes. Although Microsoft was not a party to the appeals, Microsoft’s software sales in India were determined to be not subject to withholding taxes. Therefore, Microsoft recorded a net income tax benefit of $620 million in the third quarter of fiscal year 2021 to reflect the results of the India Supreme Court decision impacting fiscal year 1996 through fiscal year 2016.

Microsoft has provided non-GAAP financial measures related to the India Supreme Court decision to aid investors in better understanding our performance. Microsoft believes these non-GAAP measures assist investors by providing additional insight into its operational performance and help clarify trends affecting its business. For comparability of reporting, management considers non-GAAP measures in conjunction with GAAP financial results in evaluating business performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

**Constant Currency**

Microsoft presents constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. To present this information, current and comparative prior period results for entities reporting in currencies other than United States dollars are converted into United States dollars using the average exchange rates from the comparative period rather than the actual exchange rates in effect during the respective periods. All growth comparisons relate to the corresponding period in the last fiscal year. Microsoft has provided this non-GAAP financial information to aid investors in better understanding our performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

**Financial Performance Constant Currency Reconciliation**

|  |  |
| --- | --- |
|  | **Three Months Ended March 31,** |
|  ($ in millions, except per share amounts) | **Revenue** | **Operating Income**  | **Net Income**  | **Diluted Earnings per Share** |
| **2020 As Reported (GAAP)** | **$35,021** | **$12,975** | **$10,752** | **$1.40** |
| **2021 As Reported (GAAP)**  | **$41,706** | **$17,048** | **$15,457** | **$2.03** |
| **2021 As Adjusted (non-GAAP)** | **$41,706** | **$17,048** | **$14,837** | **$1.95** |
| Percentage Change Y/Y (GAAP) | 19% | 31% | 44% | 45% |
| Percentage Change Y/Y (non-GAAP) | 19% | 31% | 38% | 39% |
| **Constant Currency Impact** | **$972** | **$634** | **$615** | **$0.08** |
| Percentage Change Y/Y (non-GAAP) Constant Currency | 16% | 27% | 32% | 34% |

**Segment Revenue Constant Currency Reconciliation**

|  |  |
| --- | --- |
|  | **Three Months Ended March 31,** |
|  ($ in millions) | **Productivity and Business Processes** | **Intelligent Cloud** | **More Personal Computing** |
| **2020 As Reported** | **$11,743** | **$12,281** | **$10,997** |
| **2021 As Reported**  | **$13,552** | **$15,118** | **$13,036** |
| Percentage Change Y/Y  | 15% | 23% | 19% |
| **Constant Currency Impact** | **$366** | **$367** | **$239** |
| Percentage Change Y/Y Constant Currency | 12% | 20% | 16% |

**Selected Product and Service Revenue Constant Currency Reconciliation**

|  |  |
| --- | --- |
|  | **Three Months Ended March 31, 2021** |
|  | **Percentage Change Y/Y (GAAP)** | **Constant Currency Impact** | **Percentage Change Y/Y Constant Currency** |
| **Office Commercial products and cloud services** | **14%** | **(4)%** | **10%** |
| **Office 365 Commercial** | **22%** | **(3)%** | **19%** |
| **Office Consumer products and cloud services** | **5%** | **(3)%** | **2%** |
| **LinkedIn** | **25%** | **(2)%** | **23%** |
| **Dynamics products and cloud services** | **26%** | **(4)%** | **22%** |
| **Dynamics 365** | **45%** | **(5)%** | **40%** |
| **Server products and cloud services** | **26%** | **(3)%** | **23%** |
| **Azure** | **50%** | **(4)%** | **46%** |
| **Windows OEM** | **10%** | **0%** | **10%** |
| **Windows Commercial products and cloud services** | **10%** | **(3)%** | **7%** |
| **Xbox content and services**  | **34%** | **(2)%** | **32%** |
| **Surface** | **12%** | **(5)%** | **7%** |
| **Search advertising excluding traffic acquisition costs** | **17%** | **(3)%** | **14%** |

**About Microsoft**

Microsoft (Nasdaq “MSFT” @microsoft) enables digital transformation for the era of an intelligent cloud and an intelligent edge. Its mission is to empower every person and every organization on the planet to achieve more.

**Forward-Looking Statements**

Statements in this release that are “forward-looking statements” are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could differ materially because of factors such as:

* intense competition in all of our markets that may lead to lower revenue or operating margins;
* increasing focus on cloud-based services presenting execution and competitive risks;
* significant investments in products and services that may not achieve expected returns;
* acquisitions, joint ventures, and strategic alliances that may have an adverse effect on our business;
* impairment of goodwill or amortizable intangible assets causing a significant charge to earnings;
* cyberattacks and security vulnerabilities that could lead to reduced revenue, increased costs, liability claims, or harm to our reputation or competitive position;
* disclosure and misuse of personal data that could cause liability and harm to our reputation;
* the possibility that we may not be able to protect information stored in our products and services from use by others;
* abuse of our advertising or social platforms that may harm our reputation or user engagement;
* the development of the internet of things presenting security, privacy, and execution risks;
* issues about the use of artificial intelligence in our offerings that may result in competitive harm, legal liability, or reputational harm;
* excessive outages, data losses, and disruptions of our online services if we fail to maintain an adequate operations infrastructure;
* quality or supply problems;
* government litigation and regulatory activity relating to competition rules that may limit how we design and market our products;
* potential liability under trade protection, anti-corruption, and other laws resulting from our global operations;
* laws and regulations relating to the handling of personal data that may impede the adoption of our services or result in increased costs, legal claims, fines, or reputational damage;
* claims against us that may result in adverse outcomes in legal disputes;
* uncertainties relating to our business with government customers;
* additional tax liabilities;
* the possibility that we may fail to protect our source code;
* legal changes, our evolving business model, piracy, and other factors may decrease the value of our intellectual property;
* claims that Microsoft has infringed the intellectual property rights of others;
* damage to our reputation or our brands that may harm our business and operating results;
* adverse economic or market conditions that may harm our business;
* catastrophic events or geo-political conditions, such as the COVID-19 pandemic, that may disrupt our business;
* exposure to increased economic and operational uncertainties from operating a global business, including the effects of foreign currency exchange and
* the dependence of our business on our ability to attract and retain talented employees.

For more information about risks and uncertainties associated with Microsoft’s business, please refer to the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Risk Factors” sections of Microsoft’s SEC filings, including, but not limited to, its annual report on Form 10-K and quarterly reports on Form 10-Q, copies of which may be obtained by contacting Microsoft’s Investor Relations department at (800) 285-7772 or at Microsoft’s Investor Relations website at <http://www.microsoft.com/en-us/investor>.

All information in this release is as of March 31, 2021. The company undertakes no duty to update any forward-looking statement to conform the statement to actual results or changes in the company’s expectations.

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Note to editors: For more information, news and perspectives from Microsoft, please visit the Microsoft News Center at <http://www.microsoft.com/news>. Web links, telephone numbers, and titles were correct at time of publication, but may since have changed. Shareholder and financial information, as well as today’s 2:30 p.m. Pacific time conference call with investors and analysts, is available at <http://www.microsoft.com/en-us/investor>.

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| --- | --- | --- | --- | --- | --- | --- | --- |
| **MICROSOFT CORPORATION** |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| INCOME STATEMENTS |
| (In millions, except per share amounts) (Unaudited) |
|  |  |  |  |  |  |  |  |
|  | **Three Months Ended March 31,** |  | **Nine Months Ended March 31,** |
|  |  |
|  | **2021** |  | **2020** |  | **2021** |  | **2020** |
| Revenue: |  |  |  |  |  |  |  |
|  Product |  **$16,873**  |  |  $15,871  |  |  **$52,136**  |  |  $49,894  |
|  Service and other | **24,833**  |  | 19,150  |   | **69,800**  |  | 55,088  |
|  Total revenue | **41,706**  |  | 35,021  |   | **121,936**  |  | 104,982  |
| Cost of revenue: |  |  |  |  |  |  |  |
|  Product | **4,277**  |  | 3,376  |  | **13,932**  |  | 11,647  |
|  Service and other | **8,768**  |  | 7,599  |   | **24,309**  |  | 22,092  |
|  Total cost of revenue | **13,045**  |  | 10,975  |   | **38,241**  |  | 33,739  |
|  Gross margin | **28,661**  |  | 24,046  |  | **83,695**  |  | 71,243  |
| Research and development  | **5,204**  |  | 4,887  |  | **15,029**  |  | 14,055  |
| Sales and marketing | **5,082**  |  | 4,911  |  | **14,260**  |  | 14,181  |
| General and administrative  | **1,327**  |  | 1,273  |  | **3,585**  |  | 3,455  |
| Operating income | **17,048**  |  | 12,975  |   | **50,821**  |  | 39,552  |
| Other income (expense), net | **188**  |  | (132) |   | **876**  |  | 62  |
| Income before income taxes | **17,236**  |  | 12,843  |  | **51,697**  |  | 39,614  |
| Provision for income taxes | **1,779**  |  | 2,091  |   | **6,884**  |  | 6,535  |
| Net income |  **$15,457**  |  |  $10,752  |   |  **$44,813**  |  |  $33,079  |
| Earnings per share: |  |  |  |  |  |  |  |
|  Basic |  **$2.05**  |  |  $1.41  |  |  **$5.93**  |  |  $4.34  |
|  Diluted |  **$2.03**  |  |  $1.40  |  |  **$5.88**  |  |  $4.30  |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |
|  Basic | **7,539**  |  | 7,602  |  | **7,554**  |  | 7,619  |
|  Diluted | **7,597**  |  | 7,675  |   | **7,617**  |  | 7,693  |

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| COMPREHENSIVE INCOME STATEMENTS |
| (In millions) (Unaudited) |
|  |  |  |  |  |  |  |  |
|  | **Three Months Ended March 31,** |  | **Nine Months Ended March 31,** |
|  |  |
|  | **2021** |  | **2020** |  | **2021** |  | **2020** |
| Net income |  **$15,457**  |  |  $10,752  |   |  **$44,813**  |  |  $33,079  |
| Other comprehensive income (loss), net of tax: |  |  |  |  |  |  |  |
|  Net change related to derivatives | **18**  |  | (36) |  | **30**  |  | (42) |
|  Net change related to investments | **(1,705)** |  | 3,508  |  | **(2,398)** |  | 3,665  |
|  Translation adjustments and other | **(218)** |  | (541) |   | **634**  |  | (607) |
|  Other comprehensive income (loss) | **(1,905)** |  | 2,931  |   | **(1,734)** |  | 3,016  |
| Comprehensive income |  **$13,552**  |  |  $13,683  |   |  **$43,079**  |  |  $36,095  |

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| BALANCE SHEETS |
| (In millions) (Unaudited) |
|  |  |  |  |
|  | **March 31,2021** |  | **June 30, 2020** |
| **Assets** |  |  |  |
| Current assets: |  |  |  |
|  Cash and cash equivalents |  **$13,702**  |  |  $13,576  |
|  Short-term investments | **111,705**  |  | 122,951  |
|  Total cash, cash equivalents, and short-term investments | **125,407**  |  | 136,527  |
|  Accounts receivable, net of allowance for doubtful accounts of **$620** and $788 | **26,322**  |  | 32,011  |
|  Inventories | **2,245**  |  | 1,895  |
|  Other current assets | **11,640**  |  | 11,482  |
|  Total current assets | **165,614**  |  | 181,915  |
| Property and equipment, net of accumulated depreciation of **$49,681** and $43,197 | **54,945**  |  | 44,151  |
| Operating lease right-of-use assets | **10,673**  |  | 8,753  |
| Equity investments | **5,395**  |  | 2,965  |
| Goodwill | **49,698**  |  | 43,351  |
| Intangible assets, net | **8,127**  |  | 7,038  |
| Other long-term assets | **14,427**  |  | 13,138  |
|  Total assets |  **$308,879**  |  |  $301,311  |
| **Liabilities and stockholders' equity** |  |  |  |
| Current liabilities: |  |  |  |
|  Accounts payable |  **$13,412**  |  |  $12,530  |
|  Current portion of long-term debt | **8,051**  |  | 3,749  |
|  Accrued compensation | **8,032**  |  | 7,874  |
|  Short-term income taxes | **2,165**  |  | 2,130  |
|  Short-term unearned revenue | **30,083**  |  | 36,000  |
|  Other current liabilities | **10,450**  |  | 10,027  |
|  Total current liabilities | **72,193**  |  | 72,310  |
| Long-term debt | **50,007**  |  | 59,578  |
| Long-term income taxes | **27,157**  |  | 29,432  |
| Long-term unearned revenue | **2,631**  |  | 3,180  |
| Deferred income taxes | **173**  |  | 204  |
| Operating lease liabilities | **9,272**  |  | 7,671  |
| Other long-term liabilities | **12,941**  |  | 10,632  |
|  Total liabilities | **174,374**  |  | 183,007  |
| Commitments and contingencies |  |  |  |
| Stockholders' equity: |  |  |  |
|  Common stock and paid-in capital - shares authorized  24,000; outstanding **7,534** and 7,571 | **82,308**  |  | 80,552  |
|  Retained earnings | **50,735**  |  | 34,566  |
|  Accumulated other comprehensive income | **1,462**  |  | 3,186  |
|  Total stockholders' equity | **134,505**  |  | 118,304  |
|  Total liabilities and stockholders' equity |  **$308,879**  |  |  $301,311  |

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| CASH FLOWS STATEMENTS |
| (In millions) (Unaudited) |
|  |  |  |  |  |  |  |  |
|  | **Three Months Ended March 31,** |  | **Nine Months Ended March 31,** |
|  |  |
|  | **2021** |  | **2020** |  | **2021** |  | **2020** |
| **Operations** |  |  |  |  |  |  |  |
| Net income |  **$15,457**  |  |  $10,752  |  |  **$44,813**  |  |  $33,079  |
| Adjustments to reconcile net income to net cash from  operations: |  |  |  |  |  |  |  |
|  Depreciation, amortization, and other | **2,936**  |  | 3,118  |  | **8,342**  |  | 9,292  |
|  Stock-based compensation expense | **1,525**  |  | 1,338  |  | **4,547**  |  | 3,940  |
|  Net recognized losses (gains) on investments and derivatives | **(351)** |  | 52  |  | **(833)** |  | (140) |
|  Deferred income taxes | **(88)** |  | (206) |  | **(116)** |  | (436) |
|  Changes in operating assets and liabilities: |  |  |  |  |  |  |  |
|  Accounts receivable | **290**  |  | 891  |  | **5,125**  |  | 6,778  |
|  Inventories | **(329)** |  | 181  |  | **(349)** |  | 419  |
|  Other current assets | **478**  |  | 94  |  | **1,154**  |  | (179) |
|  Other long-term assets | **(885)** |  | 124  |  | **(2,446)** |  | (726) |
|  Accounts payable | **833**  |  | 546  |  | **1,181**  |  | (8) |
|  Unearned revenue | **(473)** |  | (736) |  | **(6,764)** |  | (6,564) |
|  Income taxes | **1,074**  |  | 765  |  | **(2,277)** |  | (3,042) |
|  Other current liabilities | **1,590**  |  | 695  |  | **394**  |  | (1,136) |
|  Other long-term liabilities | **122**  |  | (110) |   | **1,259**  |  | 725  |
|  Net cash from operations | **22,179**  |  | 17,504  |   | **54,030**  |  | 42,002  |
| **Financing** |  |  |  |  |  |  |  |
| Cash premium on debt exchange | **(1,754)** |  | 0  |  | **(1,754)** |  | 0  |
| Repayments of debt | **(500)** |  | (3,000) |  | **(3,750)** |  | (5,518) |
| Common stock issued | **396**  |  | 342  |  | **1,243**  |  | 1,003  |
| Common stock repurchased | **(6,930)** |  | (7,059) |  | **(20,208)** |  | (17,177) |
| Common stock cash dividends paid | **(4,221)** |  | (3,876) |  | **(12,307)** |  | (11,272) |
| Other, net | **(183)** |  | (1,052) |   | **(339)** |  | (805) |
|  Net cash used in financing | **(13,192)** |  | (14,645) |   | **(37,115)** |  | (33,769) |
| **Investing** |  |  |  |  |  |  |  |
| Additions to property and equipment | **(5,089)** |  | (3,767) |  | **(14,170)** |  | (10,697) |
| Acquisition of companies, net of cash acquired, and purchases of intangible and other assets | **(7,512)** |  | (329) |  | **(8,408)** |  | (871) |
| Purchases of investments | **(18,375)** |  | (15,910) |  | **(48,047)** |  | (58,311) |
| Maturities of investments | **15,016**  |  | 17,247  |  | **44,546**  |  | 47,559  |
| Sales of investments | **5,876**  |  | 2,810  |  | **10,711**  |  | 14,559  |
| Other, net | **400**  |  | 0  |  | **(1,356)** |  | 0  |
|  Net cash from (used in) investing | **(9,684)** |  | 51  |   | **(16,724)** |  | (7,761) |
| Effect of foreign exchange rates on cash and cash  equivalents | **(33)** |  | (64) |   | **(65)** |  | (118) |
| Net change in cash and cash equivalents | **(730)** |  | 2,846  |  | **126**  |  | 354  |
| Cash and cash equivalents, beginning of period | **14,432**  |  | 8,864  |   | **13,576**  |  | 11,356  |
| Cash and cash equivalents, end of period |  **$13,702**  |  |  $11,710  |   |  **$13,702**  |  |  $11,710  |

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| SEGMENT REVENUE AND OPERATING INCOME |
| (In millions) (Unaudited) |
|   |   |   |   |   |   |   |   |
|  | **Three Months Ended March 31,** |  | **Nine Months Ended March 31,** |
|  |  |
|  | **2021** |  | **2020** |  | **2021** |  | **2020** |
| **Revenue** |  |  |   |   |  |  |   |
| Productivity and Business Processes | **$13,552**  |  | $11,743  |   |  **$39,224**  |  |  $34,646  |
| Intelligent Cloud | **15,118**  |  | 12,281  |   | **42,705**  |  | 34,995  |
| More Personal Computing | **13,036**  |  | 10,997  |   | **40,007**  |  | 35,341  |
|  Total | **$41,706**  |  | $35,021  |   | **$121,936**  |  | $104,982  |
| **Operating Income** |  |  |   |   |  |  |   |
| Productivity and Business Processes |  **$6,029**  |  |  $4,788  |   |  **$17,916**  |  |  $14,752  |
| Intelligent Cloud | **6,425**  |  | 4,560  |   | **18,339**  |  | 12,980  |
| More Personal Computing | **4,594**  |  | 3,627  |   | **14,566**  |  | 11,820  |
|  Total |  **$17,048**  |  | $12,975  |   |  **$50,821**  |  | $39,552  |